

### MASTERING DOWNTIME: THE CONTINUOUS CYCLE FOR MANUFACTURING RESILIENCE



#### **Awareness**

Understand and distinguish planned vs unplanned downtime.

- Map where downtime happens most frequently.
- Make downtime visible to everyone, not hidden in reports.

Key Behavior: Recognize that downtime is not random, it signals underlying gaps.

## Action

- Log not just the event, but the response, what was done, how fast, and by whom.
- Prioritize first response quality over speed.
- Make sure corrective actions aren't forgotten or incomplete.

Key Behavior: Solve visibly, document smartly, avoid repeating the same mistakes.

## **Deep Analysis**

- Step beyond "what" failed to understand "why" it failed.
- Use root cause tools: 5 Whys, Fishbone, direct observation.
- Turn one-time fixes into systemic improvements.



Key Behavior: Solve for the system, not just the symptom.

# Continuity

- Strengthen startup routines to prevent downtime right from the first shift.
- Ensure shift handoffs aren't informal, real-time updates, clear responsibilities.
- Lock in good practices so improvements aren't lost during shift changes.

#### 🔽 Key Behavior:

Build resilience into every new day and every handoff.



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